

Index		Risk Information											Current - Qualitative						Previous Score			Target - Qualitative											
Order	Risk Ranking	Risk ID	Date Identified	Risk Status	Threat/Opportunity	Risk Title	Risk Description	Cause	Effect	Risk Type	Risk Source	Risk Owner	Note	Prob	Cost	Schedule	Reputation	Schedule Substantial Completion (SC)	Objective	Score	Prior Score (2 Reviews Prior)	Previous Review Score	Status Since Last Review	Prob	Cost	Schedule	Reputation	Schedule Substantial Completion (SC)	Objective	Score			
42	-	R30	26-Jan-21	3. Closed - Merged	Threat	Identifying the appropriate mechanism to deliver the programme				Commercial			Merged with procurement							-											-		
43	-	R32	26-Jan-21	3. Closed - Merged	Threat	Political changes affecting support for the scheme				Political			Taking in to account in another risk							-											-		
44	-	R33	26-Jan-21	2. Closed - Retired	Threat	Changes to Wiltshire Council				Political			Not likely to be applicable							-											-		
45	-	R34	26-Jan-21	2. Closed - Retired	Threat	Regulatory and legal changes				Legal/Regulatory			Not applicable							-											-		
46	-	R35	26-Jan-21	3. Closed - Merged	Threat	Change in MPs				Political			Merged with another risk							-											-		
47	-	R38	26-Jan-21	2. Closed - Retired	Threat	Industrial action				Market Factors			unlikely to be affected by industrial actions							-											-		
48	-	R42		2. Closed - Retired	Threat	Inadequate traffic management				Commercial	Construction		TBC after QS work is completed							-											-		
49	21	R47	22-Mar-22	1. Open	Threat	Archology found during construction	Finding archaeological artefacts	Unknown site historical use	increased cost and programme delay	Commercial	Environmental	Stephen Wilson		1 - Very Low - 1%-10%	4 - High - 500K - 1M	3 - Medium - 1month- 2 months	2 - Low - Compliant Trends	0 - Negligible	2 - Low - Late or inconsistent delivery of business	4				1 - Very Low - 1%-10%	4 - High - 500K - 1M	3 - Medium - 1month- 2 months	3 - Medium - Minor local adverse media	1 - Very Low - Negligible impact on business objectives			4		
50	-	R49	9-Jul-21	6. Place Holder	Opportunity	Chippenham gateway interface Delay of works				Commercial		Stephen Wilson							0 - Negligible	-												-	
51	-	R51	22-Mar-22	6. Place Holder	Threat	Interface with other schemes Chippenham bypass													0 - Negligible	-												-	
52	-	R52	22-Mar-22	6. Place Holder	Threat	Interface with other schemes (scheme to be names)													0 - Negligible	-													-
53	21	R53	22-Mar-22	1. Open	Threat	Interaction with local businesses and residence	A recycling facility /service is located in close proximity to the junction operations maybe affected	Scheme is located in close proximity to residence businesses	Mitigation measures will need to be implemented to avoid affecting the businesses	Reputational	Third party Interface	Stephen Wilson		1 - Very Low - 1%-10%	2 - Low - 100K - 250K	4 - High - 2months- 3months	3 - Medium - Minor local adverse media	0 - Negligible	2 - Low - Late or inconsistent delivery of business	4				1 - Very Low - 1%-10%	2 - Low - 100K - 250K	4 - High - 2months- 3months	2 - Low - Complaint Trends	2 - Low - Late or inconsistent delivery of business			4		
54	21	R54	22-Mar-22	1. Open	Threat	Unable to provide a 10% Biodiversity Net Gain (BNG)	Being unable to provide the 10% BNG with the current scheme footprint	10% BNG is mandatory for the scheme	increased cost due to having purchase land to provide sufficient BNG	Environmental		Stephen Wilson		2 - Low - 10%- 25%	2 - Low - 100K - 250K	0 - Negligible	1 - Very Low - One off limited complaints	0 - Negligible	1 - Very Low - Negligible impact on business objectives	4				2 - Low - 10%- 25%	2 - Low - 100K - 250K	0 - Negligible	0 - Negligible	1 - Very Low - Negligible impact on business objectives			4		
55	6	R55	22-Mar-22	1. Open	Threat	Carbon Net Zero Targets	Carbon Net Zero Targets not sufficiently demonstrated in the scheme	The scheme has a significant impact on the environment	increased cost due to the need for further mitigation measures e.g. planting	Environmental		Stephen Wilson		4 - High - 50%- 75%	2 - Low - 100K - 250K	0 - Negligible	0 - Negligible	0 - Negligible	3 - Medium - Partial delivery of business objectives	12				2 - Low - 10%- 25%	2 - Low - 100K - 250K	0 - Negligible	0 - Negligible	3 - Medium - Partial delivery of business objectives			6		
56	16	R56	22-Mar-22	1. Open	Threat	Change in political support for the scheme			show stopper	Political		Stephen Wilson		1 - Very Low - 1%-10%	0 - Negligible	0 - Negligible	0 - Negligible	0 - Negligible	5 - Very High - Unable to deliver major business	5				1 - Very Low - 1%-10%	0 - Negligible	0 - Negligible	0 - Negligible	5 - Very High - Unable to deliver major business			5		
57	16	R57	22-Mar-22	1. Open	Threat	EIA is required for the scheme	The screening opinion indicates EIA required	The scheme has a significant impact on the environment	increased cost due to EIA Programme delay	Environmental		Stephen Wilson		1 - Very Low - 1%-10%	2 - Low - 100K - 250K	5 - Very High - > 3months	0 - Negligible	0 - Negligible	4 - High - Major impact on delivery of existing	5				1 - Very Low - 1%-10%	2 - Low - 100K - 250K	5 - Very High - > 3months	0 - Negligible	4 - High - Major impact on delivery of existing			5		
58	28	R58	22-Mar-22	1. Open	Threat	Objections from stakeholders (EA, Businesses, NE)	The scheme is going for information. Reputational impact		increased cost to try to meet the suggestions raised in the information.	Reputational		Stephen Wilson		1 - Very Low - 1%-10%	1 - Very Low - <100K	0 - Negligible	1 - Very Low - One off limited complaints	0 - Negligible	1 - Very Low - Negligible impact on business objectives	1				2 - Very Low - 1%-10%	1 - Very Low - <100K	0 - Negligible	1 - Very Low - One off limited complaints	1 - Very Low - Negligible impact on business objectives			2		
59	16	R59	22-Mar-22	1. Open	Threat	Judicial Review risk			Increased Cost Delay due to potential additional surveys More mitigation measures or design changes to	Commercial		Stephen Wilson		1 - Very Low - 1%-10%	3 - Medium - 250K - 500K	5 - Very High - > 3months	3 - Medium - Minor local adverse media	0 - Negligible	2 - Low - Late or inconsistent delivery of business	5				1 - Very Low - 1%-10%	3 - Medium - 250K - 500K	5 - Very High - > 3months	3 - Medium - Minor local adverse media	0 - Negligible	2 - Low - Late or inconsistent delivery of business			5	
60	13	R60	22-Mar-22	1. Open	Threat	Unanticipated Ecology on Site	Presence of ecological features not currently accounted for requiring extra mitigation	Limited ecological surveys undertaken at an early stage of the project	Increased Cost Delay due to potential additional surveys More mitigation measures or design changes to	Environmental		Stephen Wilson		3 - Medium - 25%-50%	2 - Low - 100K - 250K	3 - Medium - 1month- 2 months	0 - Negligible	0 - Negligible	1 - Very Low - Negligible impact on business objectives	9				2 - Low - 10%- 25%	2 - Low - 100K - 250K	3 - Medium - 1month- 2 months	0 - Negligible	0 - Negligible	1 - Very Low - Negligible impact on business objectives			6	
61	16	R61	5-Apr-22	1. Open	Threat	Structural assessment for bridges are needed to be undertaken by Wiltshire			Existing power supply may have limited capacity to support additional traffic signals resulting in the need for a revised design for the electrical supply for the traffic signals					5 - Very High - 75%-95%	1 - Very Low - <100K	0 - Negligible	0 - Negligible	1 - Very Low - Negligible impact on business objectives	5				1 - Very Low - 1%-10%	0 - Negligible	0 - Negligible	0 - Negligible	0 - Negligible			-			
62	15	R62	5-Apr-22	1. Open	Threat	Power Supply to additional signalling		limited capacity of existing supply difficulty in extending cables from nearby points	1. cost associated with the design 2. cost due to interface with DNO	Technical	Design			3 - Medium - 25%-50%	1 - Very Low - 100K - 250K	0 - Negligible	0 - Negligible	1 - Very Low - Negligible impact on business objectives	6				3 - Medium - 25%-50%	2 - Low - 100K - 250K	0 - Negligible	0 - Negligible	0 - Negligible	0 - Negligible			6		